# City High Annual Reporting 2023-2024 Academic Year

Presented to Board of Directors

October 16, 2024

Danielle Lowry, PhD

Jennifer Iriti, PhD



## Survey response rates

| Survey   | Number of<br>Respondents | Total Number | Estimated Completion<br>Rate |
|--|--------------------------|--------------|------------------------------|
| Student (General<br>Education and Learning<br>Support) | 440                      | 528          | 83%                          |
| Parent   | 85                       | 868          | 10%                          |
| Faculty  | 43                       | 71           | 61%                          |
| Staff  | 30                       |              |                              |

## Demographics of student survey respondents

Black White

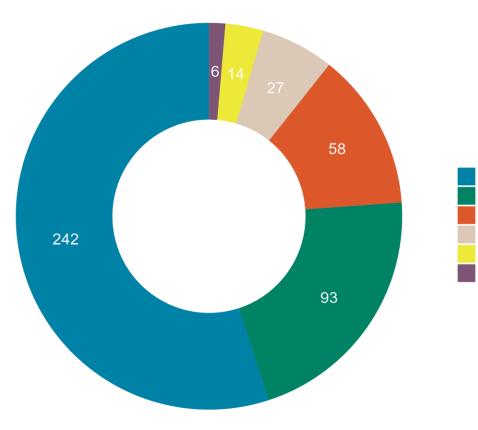
Multiracial

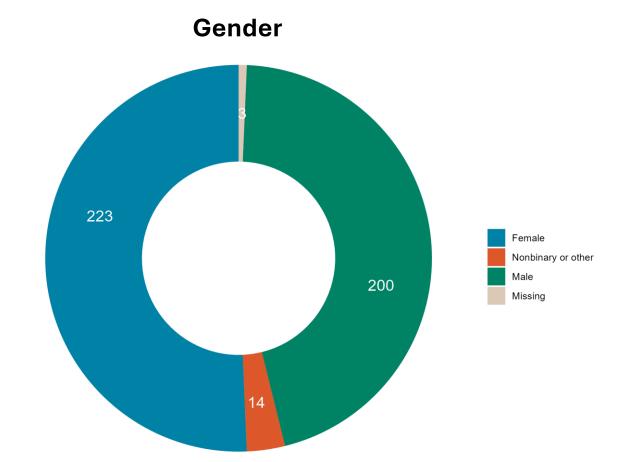
Missing

Hispanic

Asian

#### Race / Ethnicity





## Agenda

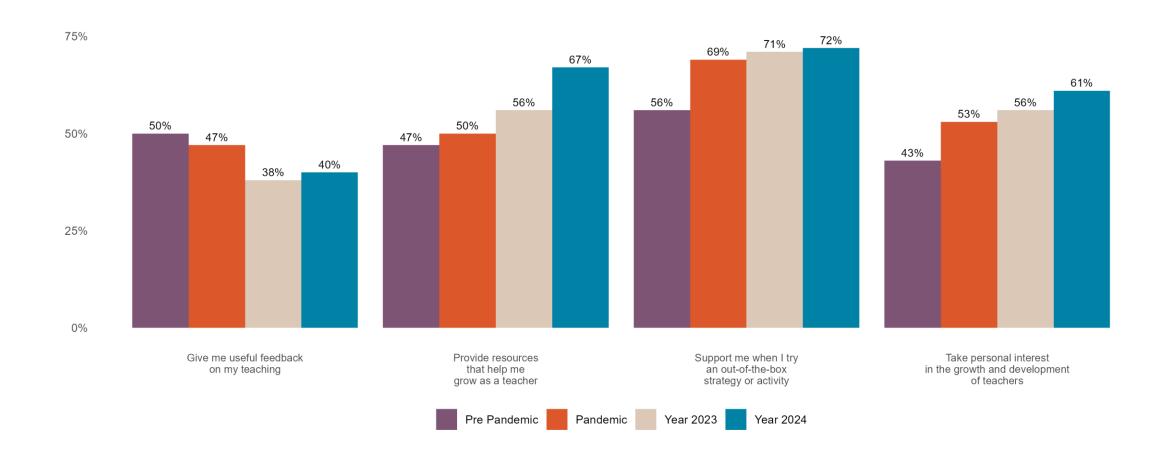
- ✓ Leadership and Management
- ✓ City High Core Values
- ✓ Equity Analysis
- ✓ Student Outcomes
- ✓ 4PLUS Schedule
- ✓ Celebrate, Reflect, and Act

## Leadership and Management



## Faculty views on school leadership: Trends in instructional leadership

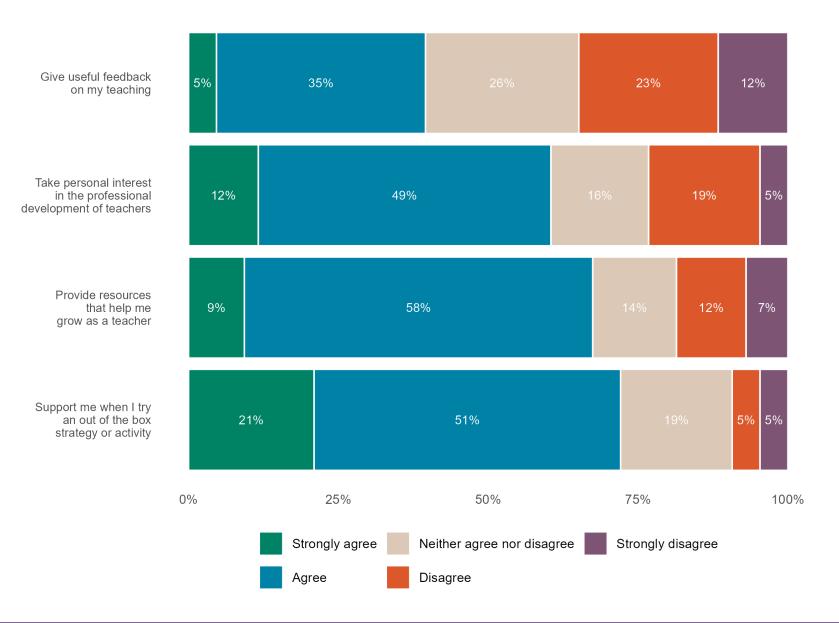
% agree or strongly agree



Leadership and Management

Faculty views on school leadership:

Instructional leadership



## Faculty views on school leadership: Trends in cultural leadership and support

83% 82% 77% 75% 75% 73% 75% 73% 71% 70% 70% 64% 63% 57% 54% 53% 53% 49% 50% 48% 38% 36% 25% 0% Encourage faculty voice Expect team ownership Have confidence in Show respect for Work to create in decisions that shape of decisions that the expertise of me and my a sense of community the school as a whole shape their floor teachers practice in the school

Pandemic

Year 2023

Year 2024

Pre Pandemic

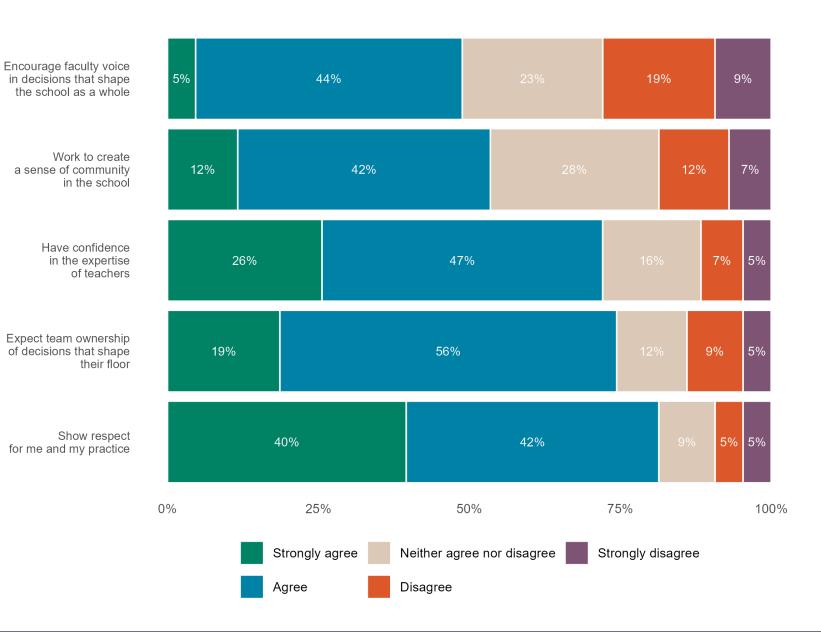
% agree or strongly agree

Leadership and Management

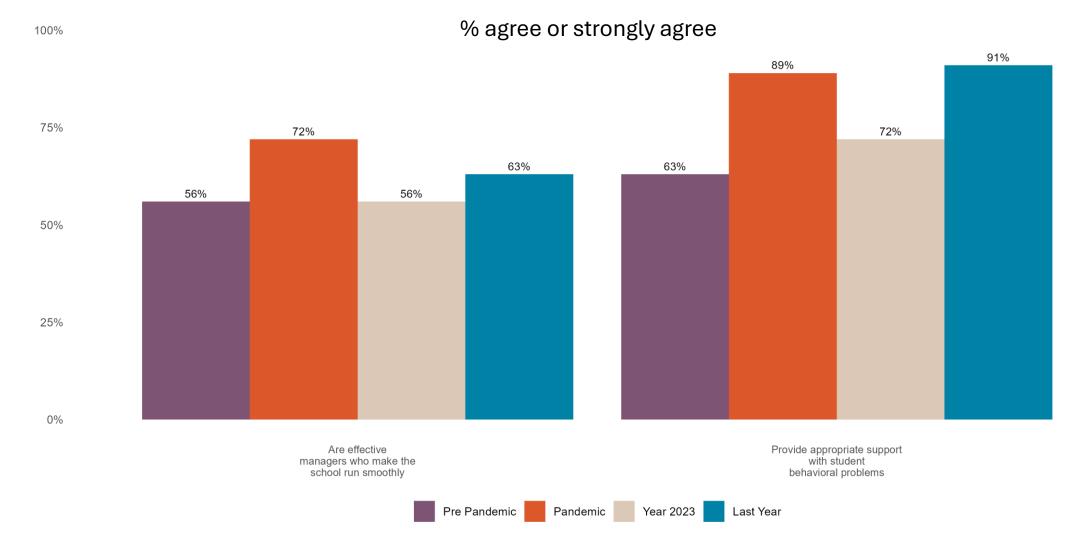
100%

## Faculty views on school leadership:

Cultural leadership and support



## Faculty views on school leadership: Trends in administrative leadership



Leadership and Management

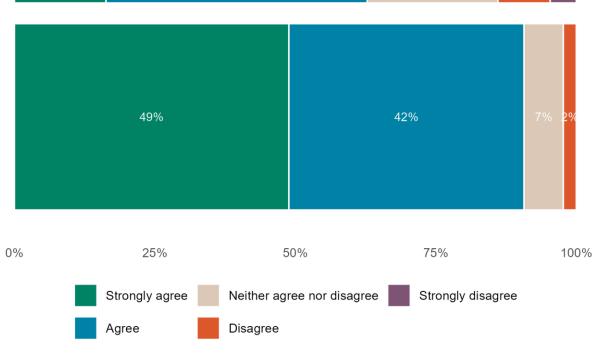
Faculty views on school leadership:

Are effective managers who make the school run smoothly 

 16%
 47%
 23%
 9%
 5%

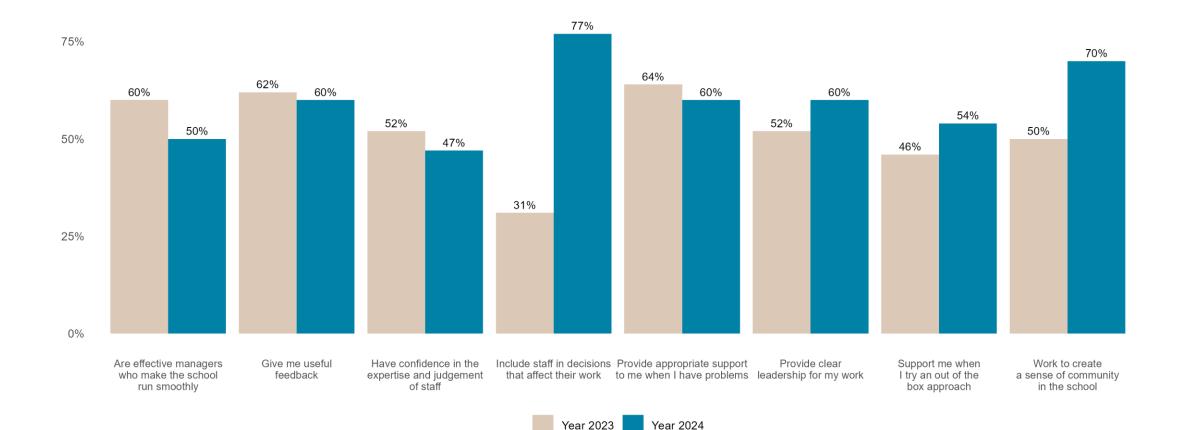
## Administrative leadership

Provide appropriate support to me when I have student behavioral problems



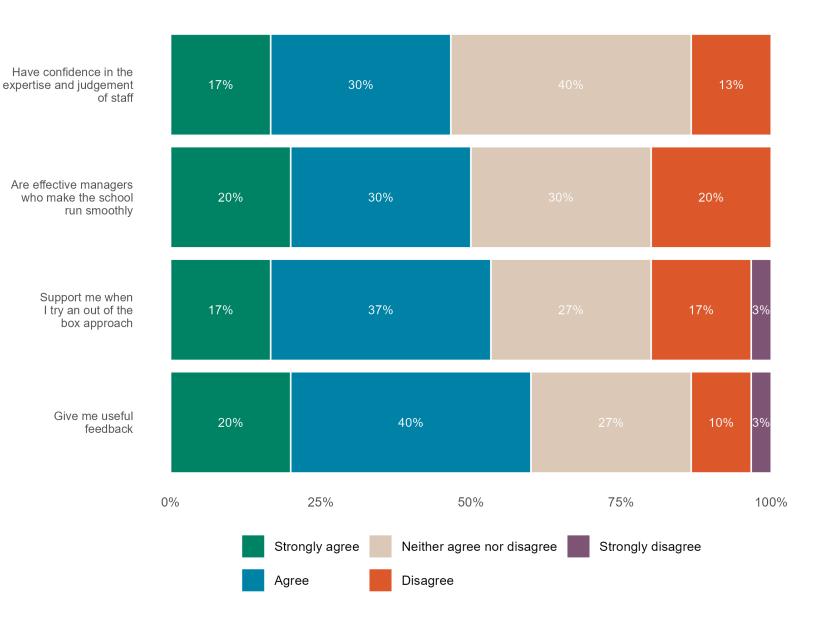
## Staff perspectives on the City High work environment

% agree or strongly agree



100%

Staff perspectives on the City High work environment



| Staff<br>perspectives<br>on the City<br>High work<br>environment | Provide clear<br>leadership for my work                   | 2   | 27%        |      | 33%                    |                  | 7% 3%     |
|--|---|-----|------------|------|------------------------|------------------|-----------|
|  | Provide appropriate support<br>to me when I have problems | 13% |            | 47   | '%                     |                  | 13% 3%    |
|  | Work to create<br>a sense of community<br>in the school   | 7%  | 7% 63%     |      |                        | 179              | 17% 7% 3% |
|  | Include staff in decisions<br>that affect their work      |     | 37%        |      | 40%                    |                  | 17% 3%3%  |
|  |   | 0%  | 25%        | ว    | 50%                    | 75%              | 100%      |
|  |   |     | Missing    |      | Agree                  | Disagree         |           |
|  |   |     | Strongly a | gree | Neither agree nor disa | gree Strongly di | isagree   |

## Why did parents choose City High?

### ✓ Curriculum

 Career-focused, honors classes, advanced courses, preparation for college, financial literacy, integrated programming, Microsoft certifications

## ✓ Teachers

• Quality of teachers, relationship-building, teacher caring and support

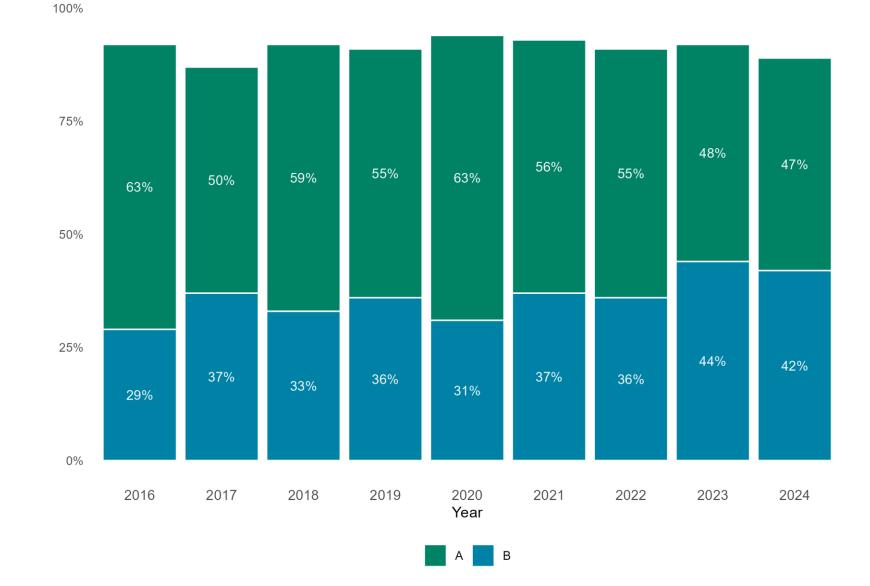
## ✓Internships

 Real-world experiences, preparation for life after high school, preparation for adulthood

## ✓ Structure

• Trimester system to prevent summer learning loss, looping, 4-day week

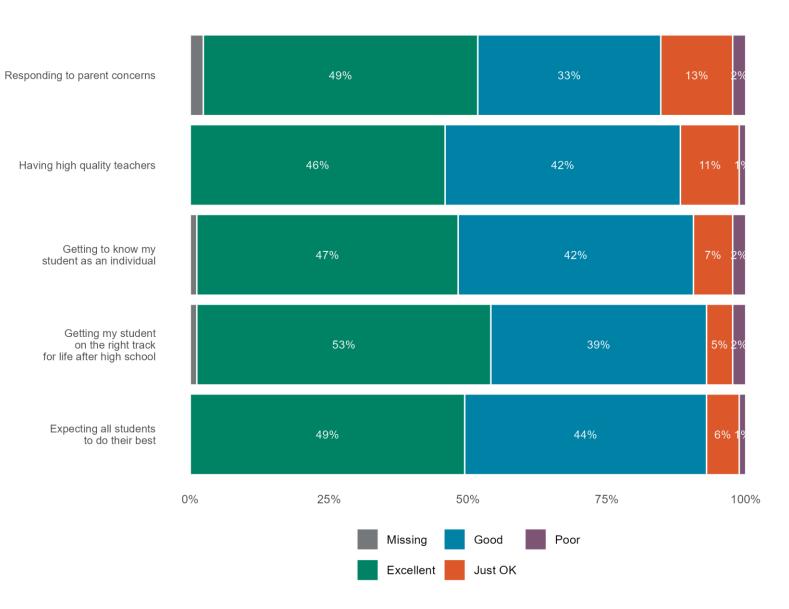
## Parent grade of City High over time



## Why parents gave that grade...

| Parents who rate the school  | Parents who rate the school  |  |  |
|--|--|--|--|
| 'A' or 'B'   | 'C' or 'D'   |  |  |
| <ul> <li>Supportive environment</li> </ul>                               | <ul> <li>Communication issues</li> </ul>                                 |  |  |
| <ul> <li>Dedicated teachers</li> </ul>                                   | <ul> <li>Lack of academic rigor</li> </ul>                               |  |  |
| <ul> <li>Real-world preparation offered<br/>by the curriculum</li> </ul> | <ul> <li>Concerns about safety and<br/>disciplinary practices</li> </ul> |  |  |

Behind the grades: 82%-93% parent satisfaction on specific goals

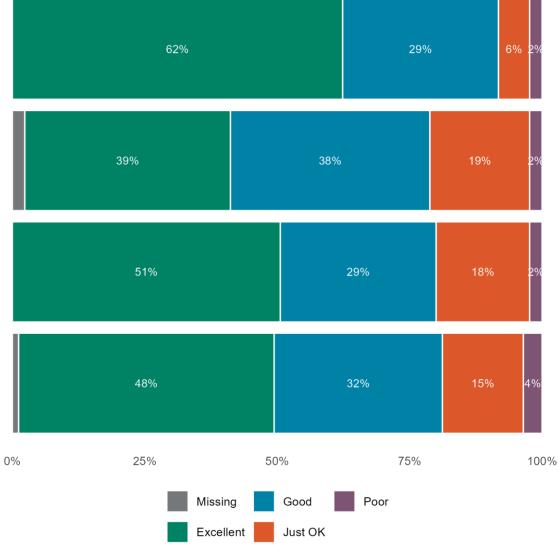


Behind the grades: 82%-93% parent satisfaction on specific goals Treating families with courtesy and respect

Giving students the support they need with non-academic issues

Giving students the help they need to succeed academically

Communicating between home and school



## What are parents saying?

| Positive  | Negative or mixed  |
|---|--|
| <ul> <li>Curriculum and real-world<br/>preparation</li> </ul> | <ul> <li>Communication- concerns about<br/>school updates, homework, student<br/>performance; Request better/more</li> </ul> |
| <ul> <li>Teacher commitment and care</li> </ul>               | frequent opportunities for parent and  |

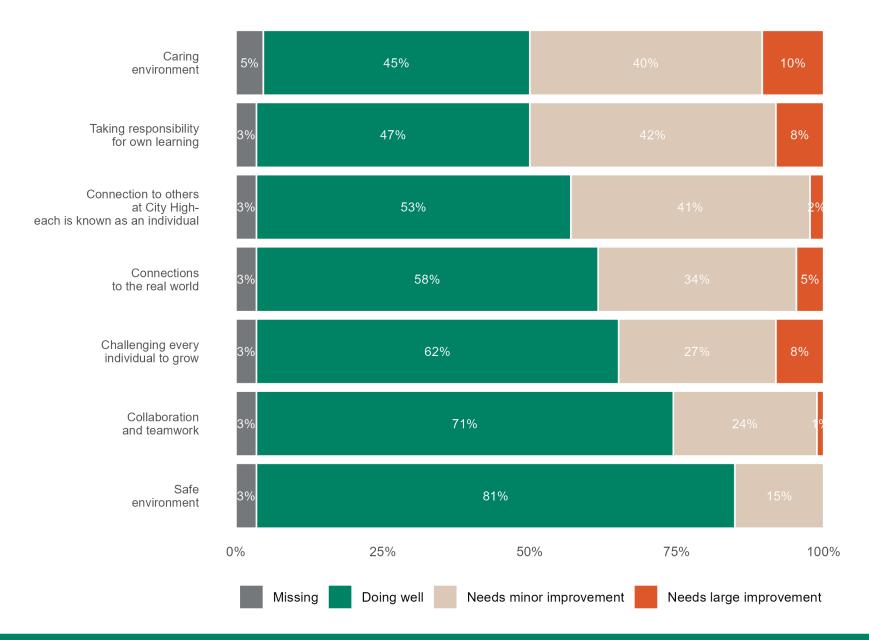
- Teacher commitment and care
- Lack of extra-curricular activities and sports

community engagement

- Academic rigor- some parents suggest higher achieving students not challenged
- A few have concerns about safety/security and discipline practices

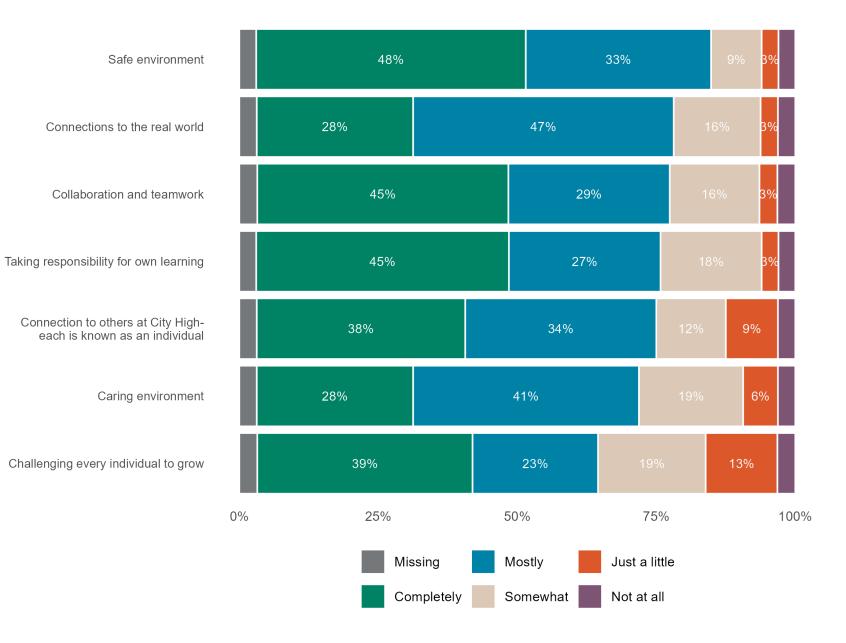
## Maintaining City High's culture: Faculty and student experience of Core Values





## Faculty experience of Core Values

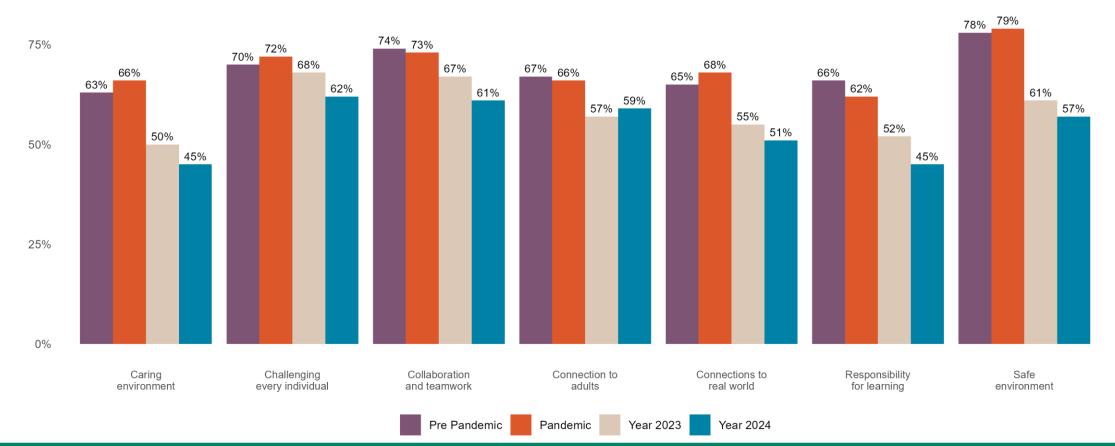
## Staff experience of Core Values



# Trends in student experience of Core Values over time

100%

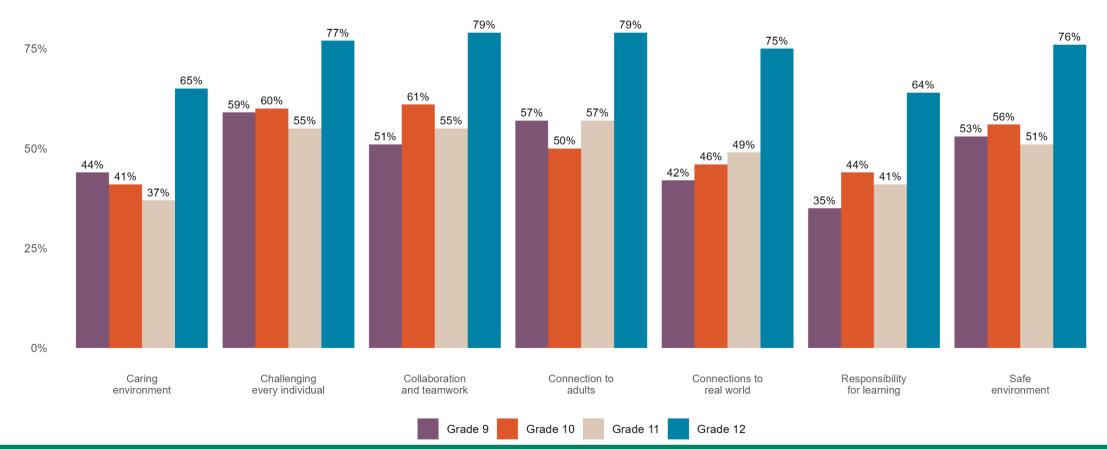
% mostly or completely



# Trends in student experience of Core Values by grade level

100%

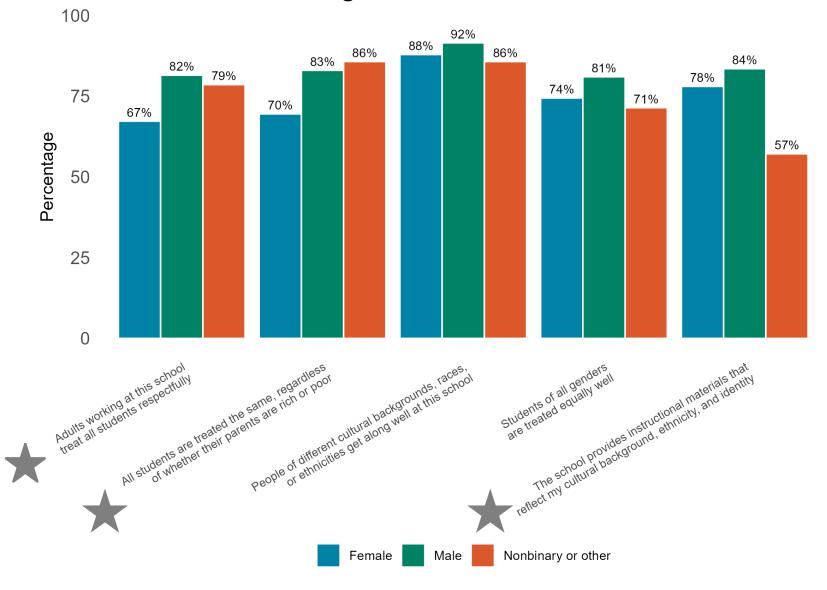
% mostly or completely



## Equity Analysis

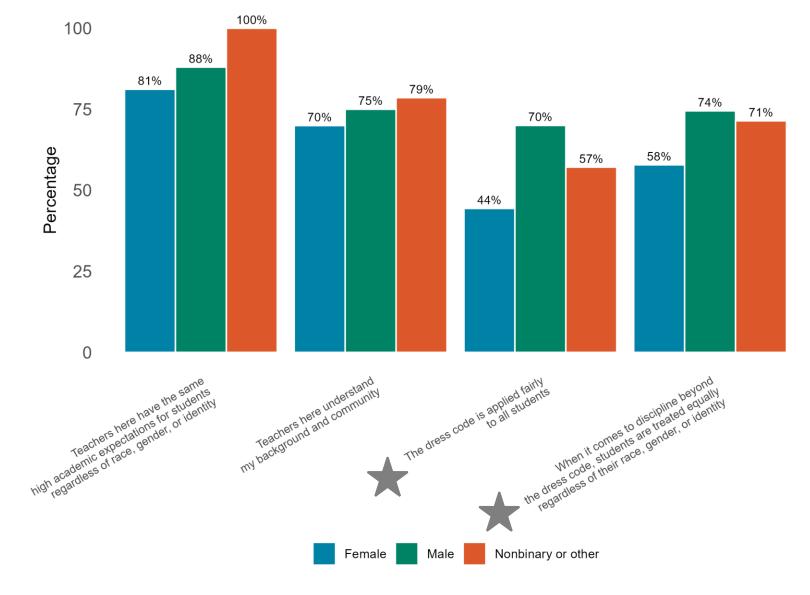


## Differences in City High experience by gender



#### % A lot, A great deal, or A moderate amount

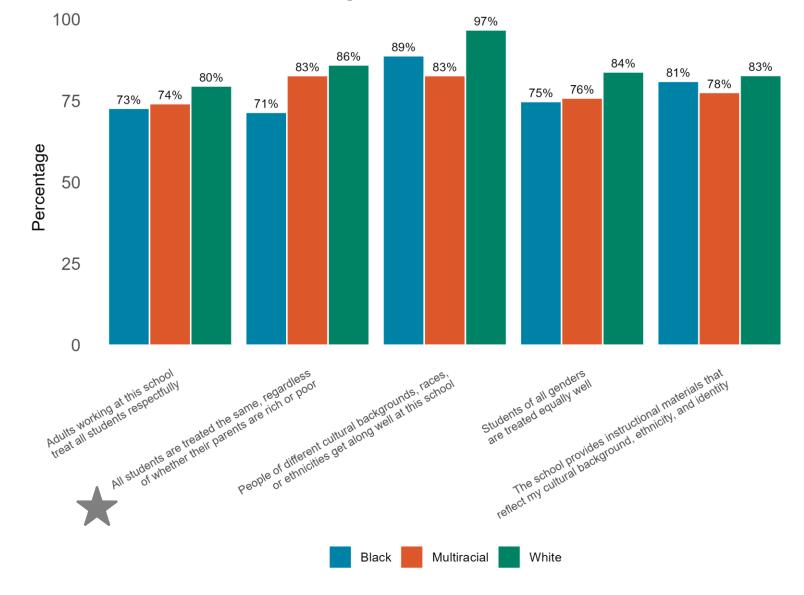
## Differences in City High experience by gender



#### % A lot, A great deal, or A moderate amount

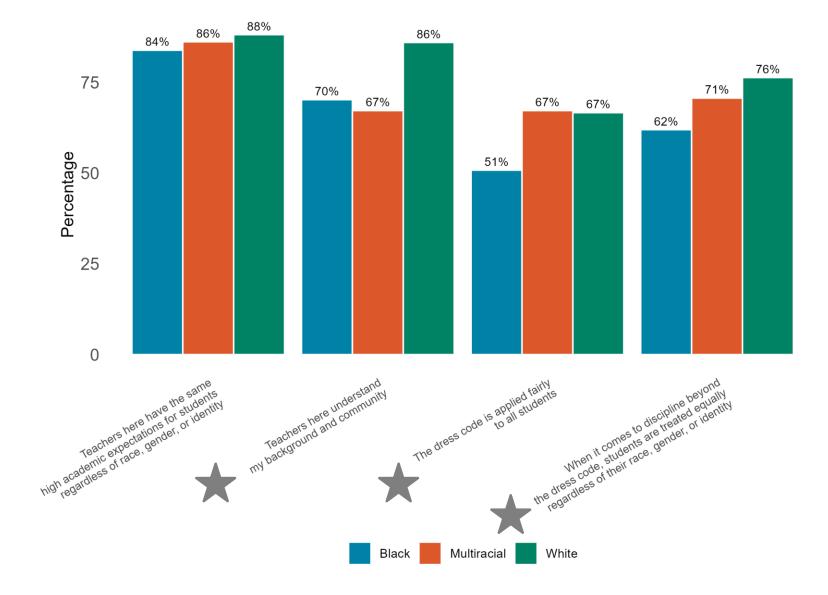
% A lot, A great deal, or A moderate amount

## Differences in City High experience by race/ethnicity

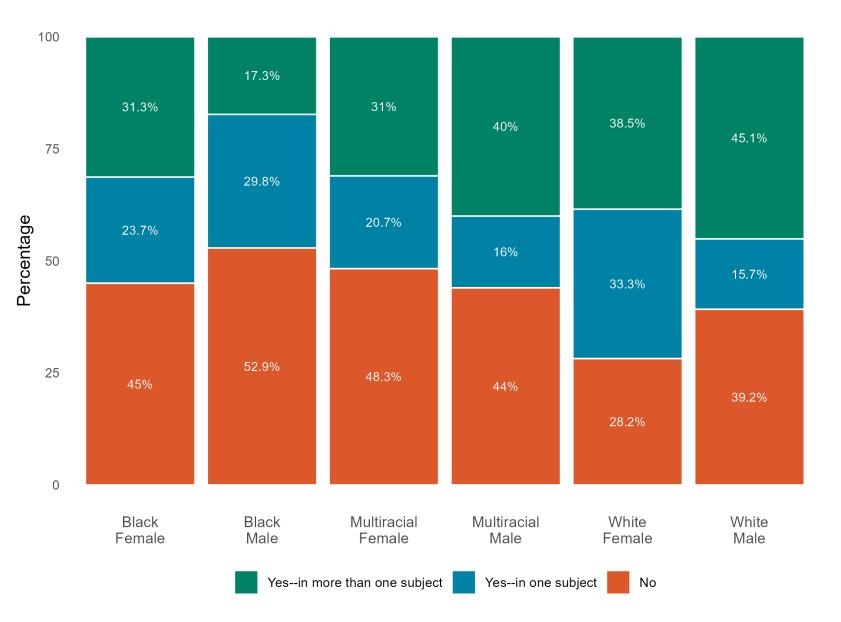


% A lot, A great deal, or A moderate amount

## Differences in City High experience by race/ethnicity



## Honors participation shows race and gender differences



## **Student Outcomes**



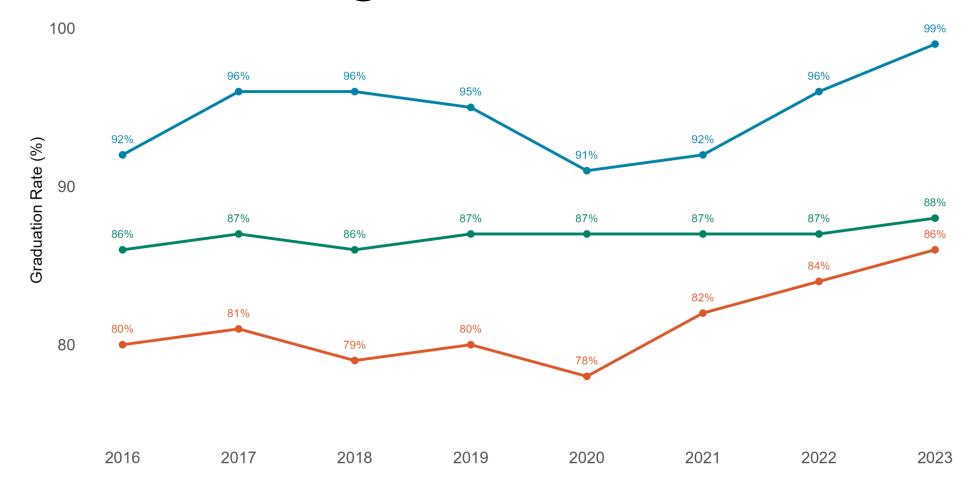


## January academic data update to include:

- Academic growth (PVAAS)
- Keystone proficiency
- Changes in test scores over time
- Differences in test scores by student demographic groups

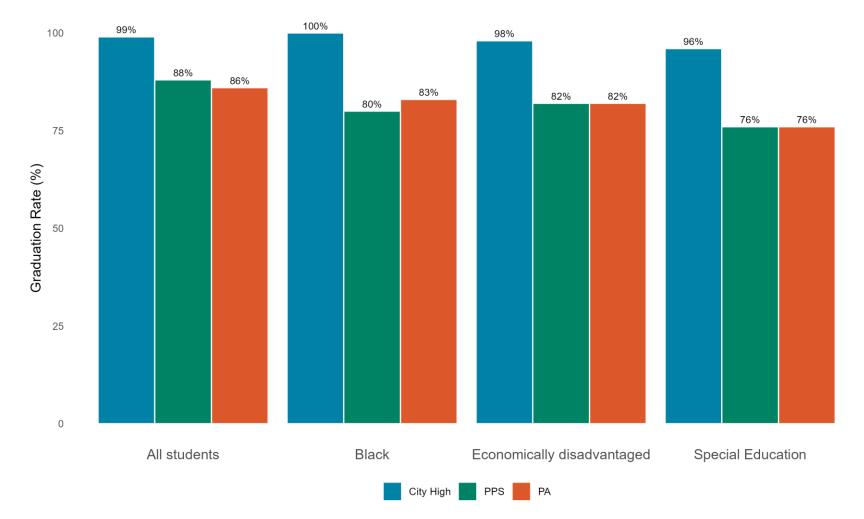
#### Student Outcomes

## Trends in cohort graduation rates

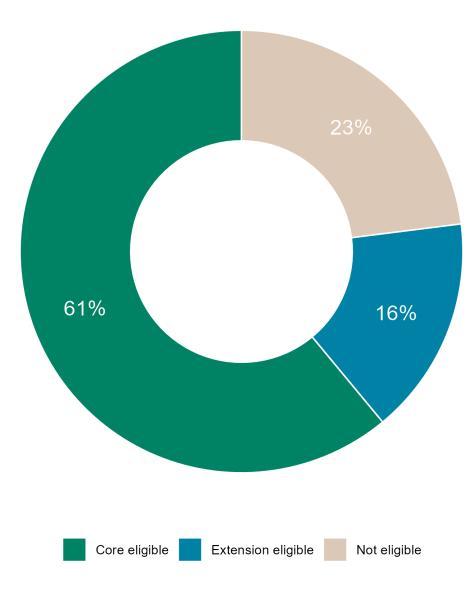


🔶 City High 🔶 PA 🔶 PPS

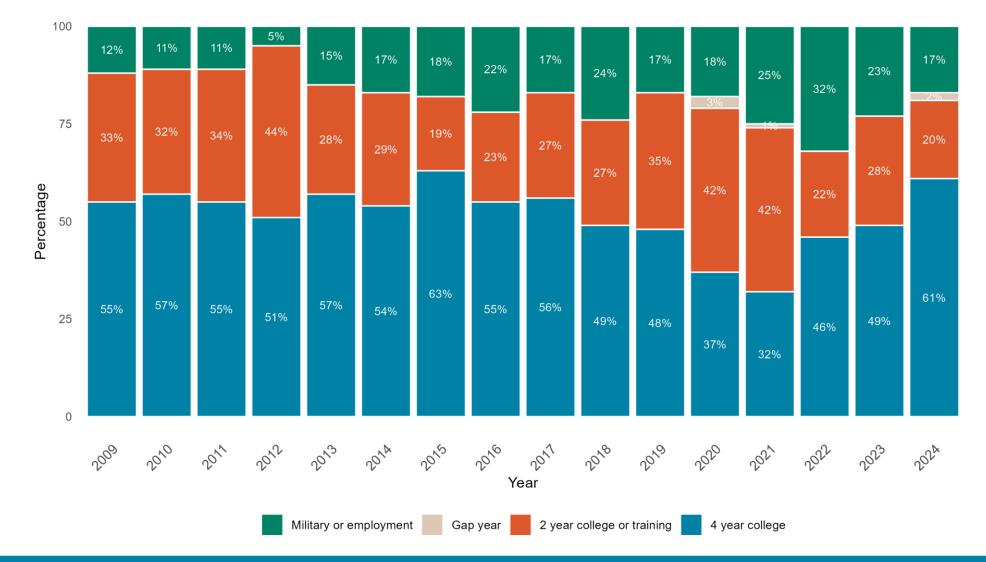
## 2023 cohort graduation rate, as compared to PPS and PA



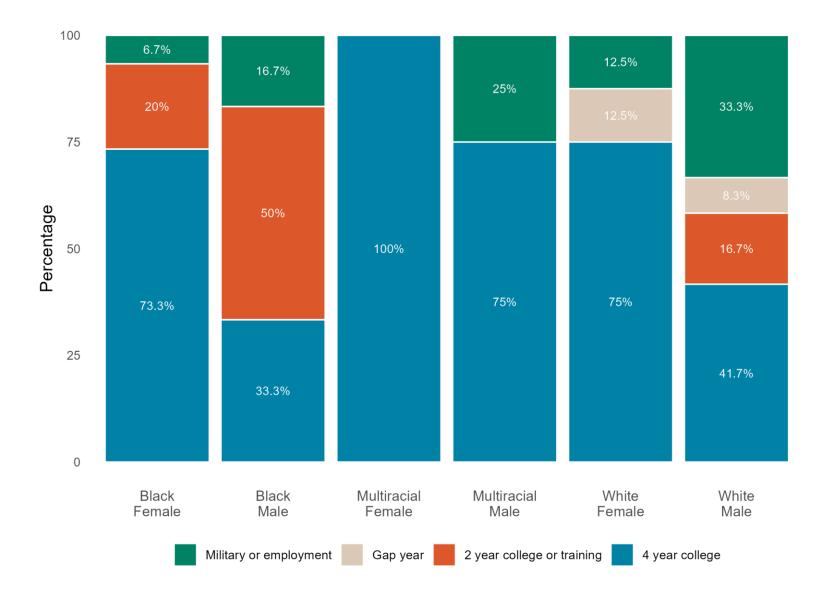
## Cohort 2024 Promise Scholarship eligibility



## Trends in college enrollment plans



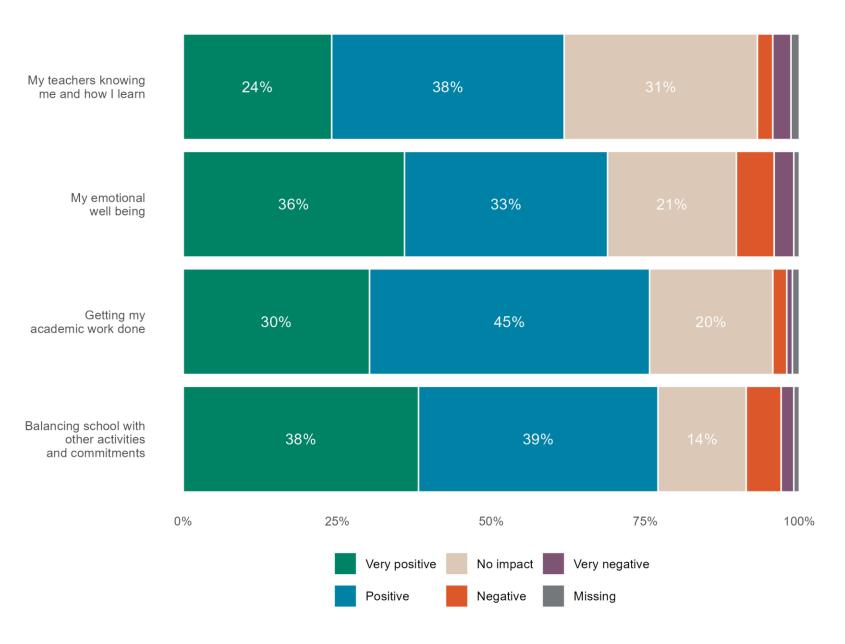
## Post-high school plans by demographic subgroup



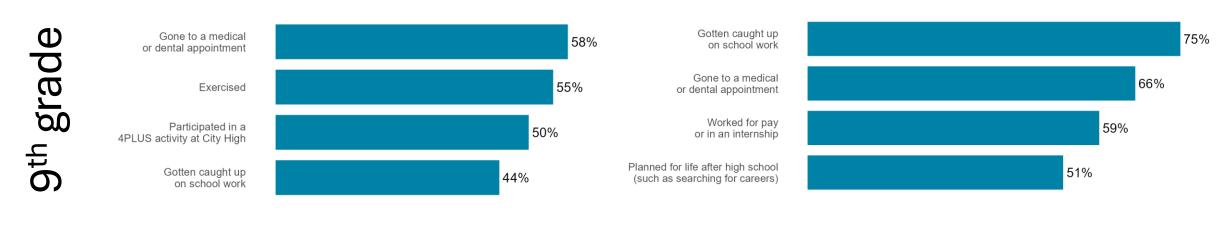
## Benefits and challenges of the 4PLUS schedule

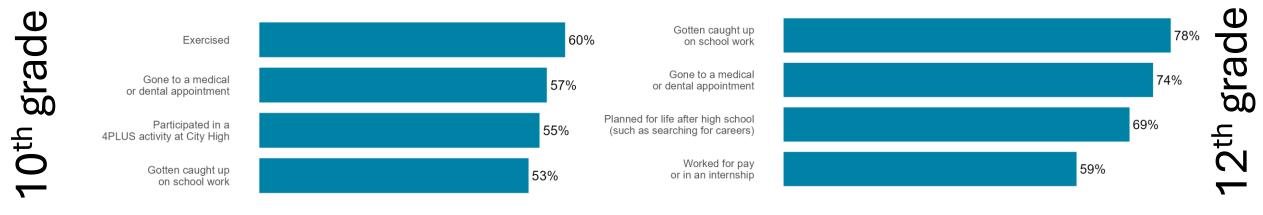


## Students' views of how 4PLUS impacts them



## **Reported Monday activities**





Φ

grad

th

## Student feedback: What do you wish you could do on Mondays?

### **General Population**

- More physical activities like basketball, dodgeball, fishing, swimming (50)
- Opportunities that include food (23)
- Field trips like cultural exposure at restaurants, museums, theme parks (19)
- Creative activities like art or music (18)
- Games like Dungeons and Dragons or video games (17)
- Movies (13)
- Practical activities like cooking (12)
- Nothing- 10 can't attend; 7 are satisfied

### **Learning Support**

- More physical activities like fishing, day at the fool, dance (10)
- Field trips like movies, pool or theme park (6)
- Creative activities like visual art, music or talent show (6)
- Cooking (5)
- Wellness and self-care like spa day (4)
- Academic support (3)
- Socializing opportunities (3)

## Student feedback: Advantages & disadvantages of 4-day schedule

### **Advantages**

- More time for rest and relaxation, personal appointments, catching up on school work, working a part-time job, preparing for week
- Longer weekends and shorter school weeks are appreciated
- Improved mental health, "breathing room," less stress, reduced burnout

### Disadvantages

- Work gets crammed into the shorter week, fewer days to complete assignments (assigned Tuesday due Friday)
- Longer school year, shorter summer break makes it hard to see friends from other schools
- Longer days means less time afterschool to connect with friends from other schools

## Parent views of 4+ week

**Positive** 

### **Negative or mixed**

- Work-life balance and flexibility
- Reduced stress and better mental health
- Improved academics
- Real-world preparation
- Better scheduling for medical appointments

- Concerns about students' transition to workplace with 5day work week
- Parents of some students concerned students don't take advantage of offerings

Celebrate



Significant increase in faculty perceptions of administrator support for student behavioral problems

Large increase in percent of staff that believe administration includes them in decision-making and fosters community

Majority of parent respondents are overwhelmingly positive about their experiences with City High

2023 cohort graduate rate outperforming PPS and state across racial, IEP, and economic groups

4PLUS model success!!

Reflect



Overall, 2023 and 2024 student school ratings are generally lower than prior years. What might explain this?

How might the utility of administrator feedback to teachers be improved?

How might faculty voice in decisions of school as a whole be strengthened?

How might a stronger sense of community across grade levels be achieved?

Act

Core value of "caring environment" rated low by faculty and students

Female and Black students less likely to report fair dress code and other disciplinary enforcement

Black students less likely to feel that teachers understand their background and communities

Consider equitable reflection of nonbinary or other gender identities in instructional materials